

Detica Group Limited

Extract from the statutory Report & Accounts for y/e 31.12.24

Section 172(1) statement

This statement contains an overview of how the directors have performed their duty to promote the success of the Company as set out in Section 172(1) of the UK's Companies Act 2006. That Section requires a director of a company to act in the way such director considers, in good faith, would most likely promote the success of the company for the benefit of its shareholders. In doing this, the director must have regard, amongst other matters, to:

- a) the likely consequences of any decision in the long term;
- b) the interests of the Company's employees;
- c) the need to foster the Company's business relationships with suppliers, customers and others;
- d) the impact of the Company's operations on the community and the environment;
- e) the desirability of the Company maintaining a reputation for high standards of business conduct;
and
- f) the need to act fairly as between members of the Company.

Decision making

The Operational Framework sets out the principles of good governance to which BAE Systems Group subsidiaries are required to adhere, together with BAE Systems Group's values, policies and processes. Decisions affecting a subsidiary are required to be taken in line with the Operational Framework, including in accordance with applicable delegations of authority.

Pursuant to the Operational Framework, BAE Systems' businesses each produce a strategic plan, a financial forecast for the current year and financial projections for the next five years. The directors of the Company contribute towards this process for the respective businesses of the Company for which they are responsible and are also responsible for identifying and managing principal and emerging risks in such businesses. In so doing, the directors have regard to a variety of matters including the interests of various stakeholders, the consequences of their decisions in the long term and the long-term reputation of the Company and its businesses.

Fostering business relationships with suppliers, customers and others

The Company is a holding company and thus has no suppliers and customers itself. The directors recognize that understanding the Company's customers' needs and challenges is central to the Company's strategy and how and where it invests in technologies and infrastructure. Delivering on customer commitments is critical to the BAE Systems Group's mission to protect those who protect us and drives the Company's focus on operational excellence.

The Company's Group's largest customers are UK and International governments and government bodies. Strong and collaborative relationships with its principal customers help it to identify their requirements and to position the Company's Group as a trusted provider. Management is in regular contact with the principal customers of the Company's Group.

The Company's Group, through its supply chain function, works with its suppliers to provide goods and services that meet its customers' requirements. The Company's Group's supplier relationships are often long-term and meetings are held with key suppliers to foster broader engagement with the supply chain and to develop strategic relationships with key suppliers. The Group's supply chain function continues to actively manage supply lead times against demand requirements.

The community and the environment

The directors recognize the importance of leading a company that not only generates value for

Detica Group Limited

Extract from the statutory Report & Accounts for y/e 31.12.24

shareholders but also contributes to wider society. The Company implements the requirements of the BAE Systems Group's Community Investment Policy, which is mandated through the Operational Framework, and looks to ensure that the Company builds and nurtures mutually beneficial relationships between its business, its people and local stakeholders. Giving back to the communities in which the BAE Systems Group operates, and to charities that have meaning to its business, is vitally important to the BAE Systems Group and its employees, allowing the BAE Systems Group to make a positive difference and have an impact where it operates.

The Company recognizes that its operations have an impact on the environment - from the energy and resources it uses, to the products it manufactures and the waste that it generates. As an organization, the BAE Systems Group is committed to prudently reducing the environmental impact of its operations and products, minimizing its environmental footprint and, in turn, decreasing its operational costs. Through the Operational Framework, the Company implements the requirements of the BAE Systems Group's Climate Response and Environment Policy, which details the Group's commitment to high standards of environmental management. In particular, the Company is supporting the Group's targets to "reduce greenhouse gas emissions across our operations (Scopes 1 and 2) by 2030" and works towards a net zero value chain by 2050.

All the above activities form part of the Company's implementation of the BAE Systems Group-wide community and environment processes and policies and the BAE Systems Group's impacts thereon which are described on pages 28 to 29, 49 to 51 and 225 to 231 of BAE Systems pie's 2024 Annual Report (available at: www.baesystems.com/investors).

Dividends

The directors recognize the importance of sustainable dividends. The board approved and declared a dividend of £35,749k to its shareholder's on 13 August 2024. In determining the capital returns, the Board considered the ongoing performance of the business and market conditions. The Board balances payments of dividends in line with other key Group stakeholders in order to deliver a level and nature of return that is considered sustainable in the long-term.

Maintaining a reputation for high standards of business conduct

The BAE Systems Group is committed to ethical standards and responsible behavior in everything it does. All employees of the Company are expected to act in accordance with the requirements of BAE Systems Group policies, including the Code of Conduct, at all times. As well as being the right thing to do, the directors consider that promoting and maintaining a responsible behavior culture reduces the risk of compliance failure and supports the business in attracting and retaining high-caliber employees.

Detailed information on the BAE Systems Group-wide business conduct processes and policies is described on pages 52 to 53 in BAE Systems pie's 2024 Annual Report (available at: www.baesystems.com/investors).

The Board has not during the year been required to make a decision where they had to have regard to the matters set out in section 172(1)(a) to (f) when discharging their section 172 duties.